

## NOT TO BE USED FOR CLASSIFIED POSITIONS

## General information about reference checking:

1

- As a courtesy, inform applicants that you will check references and verify that the contact numbers are
  up to date. Respect their request to refrain from contacting their current supervisor until they are a
  finalist for the position.
- Important Note: Final hiring decisions should be made only after talking with most current supervisor.
- Always check with more than one reference before making a recommendation to hire, remembering that the best predictor of future performance is past performance.
- Discuss options with Human Resources if an applicant has requested that their current supervisor not be contacted.
- Use the attached set of questions to be asked of all references, based on the requirements for the job. Follow-up questions may be asked, but must be job-related.
- Certain types of questions are not allowed in a reference check. For example, you can ask if a person had a satisfactory attendance record but may not ask about a person's use of sick leave, medical leave, or worker's compensation. Do not discuss a person's disability, and ignore any information about disability that is offered. If a reference begins to discuss impermissible areas, steer the discussion back to jobrelated factors.
- The most valuable information is best elicited with open-ended questions such as: "Describe the applicant's ability to ..."; "Can you give an example of a project s/he was responsible for that required the ability to ..."; "How would you assess his/her ability to perform ...," etc.
- Be discreet when making calls and do not leave messages with others as to where you are calling from, why you are calling, etc.
- It is not necessary to advise references of circumstances under which information they provide will be disclosed to the applicant at the outset of the reference check. However, do not promise that information will be kept strictly confidential. Applicants who request information regarding reference checks will be told that it is not our practice to disclose this information. However, applicants who make formal written requests are entitled to copies of your notes from the reference check.

•	Submit the Employment	Telephone	Reference form to	HR with the	hiring packet.
---	-----------------------	-----------	-------------------	-------------	----------------

Date	
_ Location	
Current Position	
Reference Completed by	
t that is applicable to a question before you ask it, you may	
calling you as a reference for (name) who is a candidate ponses to a few questions.	
w long? Were you their direct supervisor?  district and what are his/her specific responsibilities?	
as a (teacher, administrator, other)?	
at your school (district)? Why or why not?  oworkers, students and supervisors.	

6.	How would you assess the candidate's strengths?
7.	What are some possible areas of growth for the candidate?
8.	Can you describe a time the candidate faced and successfully addressed a challenging situation?
9.	How does the candidate support school goals or initiatives?
10.	If I were to talk with peers, what would they tell me about the candidate? What would students and parents say?
11.	In what ways does the candidate contribute to your school/program/company beyond his/her immediate assignment (school culture, extra-curricular activities, athletics, and etc.)?

