NOT TO BE USED FOR CERTIFICATED POSITIONS

General information about reference checking:

- As a courtesy, inform applicants that you will check references and verify that the contact numbers are
 up to date. Respect their request to refrain from contacting their current supervisor until they are a
 finalist for the position.
- Important Note: Final hiring decisions should be made only after talking with most current supervisor.
- If you can't get a reference check, consider another candidate to see if that changes your recommendation for a finalist.
- Always check with more than one reference before making a recommendation to hire, remembering that the best predictor of future performance is past performance.
- Discuss options with Human Resources if an applicant has requested that their current supervisor not be contacted.
- Use the attached set of questions to be asked of all references, based on the requirements for the job. Follow-up questions may be asked, but must be job-related.
- Certain types of questions are not allowed in a reference check. For example, you can ask if a person
 had a satisfactory attendance record but may not ask about a person's use of sick leave, medical leave, or
 worker's compensation. Do not discuss a person's disability, and ignore any information about disability
 that is offered. If a reference begins to discuss impermissible areas, steer the discussion back to jobrelated factors.
- The most valuable information is best elicited with open-ended questions such as: "Describe the applicant's ability to ..."; "Can you give an example of a project s/he was responsible for that required the ability to ..."; "How would you assess his/her ability to perform ...," etc.
- Be discreet when making calls and do not leave messages with others as to where you are calling from, why you are calling, etc.
- It is not necessary to advise references of circumstances under which information they provide will be disclosed to the applicant at the outset of the reference check. However, do not promise that information will be kept strictly confidential. Applicants who request information regarding reference checks will be told that it is not our practice to disclose this information. However, applicants who make formal written requests are entitled to copies of your notes from the reference check.
- Submit the Employment Telephone Reference form to HR with the hiring packet.

SCHOOL DISTRICT

Name of Candidate	Date
Position	Location
Name of Reference	Current Position
School/District/Company	Reference Completed by
*Please speak to the immediate supervisor. Begin with: I'm call with our District. I'd appreciate your candid responses to a few que	
1. In what capacity do you know the candidate and did you direct	ly supervise him/her?
2. What position does (name of candidate) hold with your organiz	zation and what are his/her specific responsibilities?
3. Can you describe the candidate's ability to successfully comple	ete his/her job duties?
4. How would his/her coworkers and supervisors describe workin	og with him/har?
4. How would his/her coworkers and supervisors describe working	g with him/her:
5. Can you rate the candidate's work production and ability to get	t things done on a scale of $1-10$?
6. Describe the candidates attitude towards his/her work, co-work	ters and supervisors. (add students if position has student contact)

